

Reference Translation

IT Master Plan

(FY2008 - FY2010)



TOKYO
STOCK EXCHANGE
GROUP

March 24, 2009

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Contents

【1】 Introduction

【2】 Basic Policies

【3】 Key Issues

【4】 TSE Systems Schematic Diagram

【5】 TSE Systems Correlation Chart

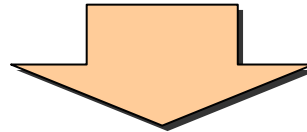
【6】 Overall Plan

【1】 Introduction

In order to fulfill the terms of the Medium-Term Management Plan, the Tokyo Stock Exchange group (TSE group) will proactively utilize Information Technology (IT) to provide a system infrastructure that is sufficiently safe and reliable and that can quickly accommodate and adapt to changes in market conditions.

Corporate Philosophy of TSE group

To strive to create a sound market with a high level of reliability and convenience from the standpoint of investors and other market users, thereby contributing to the realization of a more prosperous society



Medium-Term Management Plan (Management Policy)

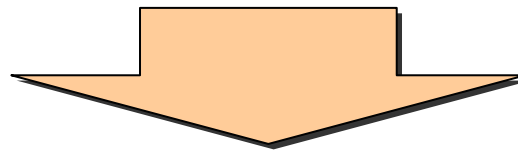
IT Master Plan

This plan provides the basic guidelines of the overall items that must be carried out in the “IT” area in order to further promote business in accordance with the principles of the Corporate Philosophy through a combination of “management” and “IT.”

【2】 Basic Policies

Mission

The TSE group will continue to promote new IT innovations, on its path to become a Universal Exchange.



To accomplish this mission, the following important items must be carried out.

- ① Improve customer satisfaction, respond to the demands of market, and strengthen global competitiveness
- ② Increase development and investment efficiency
- ③ Enhance and optimize business processes
- ④ Secure the confidence and business sustainability of the market infrastructure
- ⑤ Decrease project risks, improve development capacity, and strengthen IT governance

【3】 Key Issues

[1] Construct and expand systems utilizing the latest technology

- Construct a next-generation trading system with the world's most advanced system architecture focusing on scalability, speediness, reliability, flexibility and robustness.

[2] Rapidly improve the system to meet the demands of the market

- Provide flexible and efficient support for new products and services at low costs to strengthen the value of the derivatives and cash markets.
- Provide a network infrastructure with high usability, speediness, and reliability that meets users' demands.

[3] Reorganize IT functions for maximum performance; optimize and enhance IT operations and organization structure

- Integrate the various information systems to ensure mobility, cost reduction, and development optimization.
- Actively utilize IT to reform business processes to enhance the efficiency of management and business operations, and further improve the manner and speed with which management responds to changes.

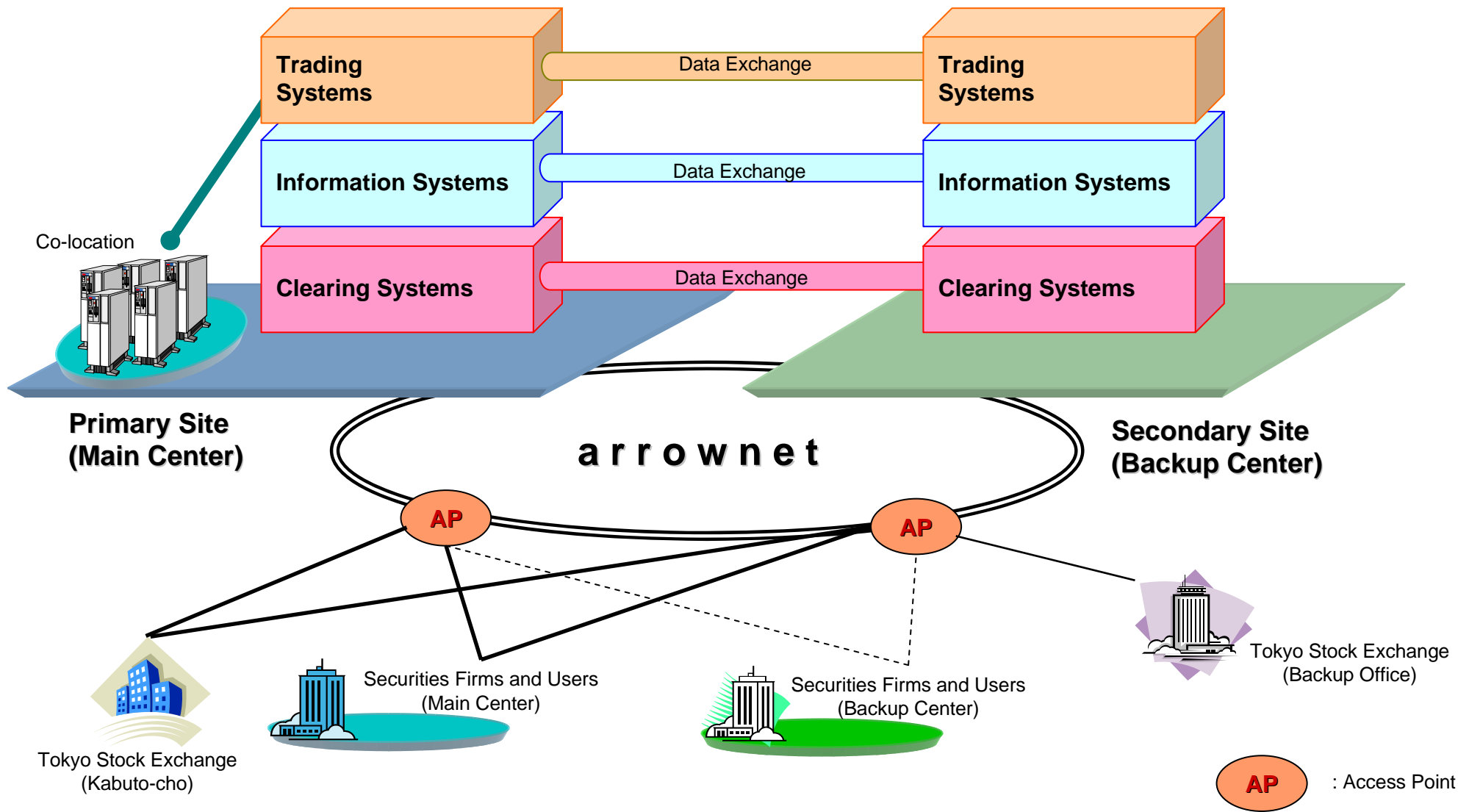
[4] Ensure the stability of market operations and enhance the business sustainability system

- Construct a secondary site (Backup Center) and strengthen the business sustainability system to further enhance the stability of market operations.

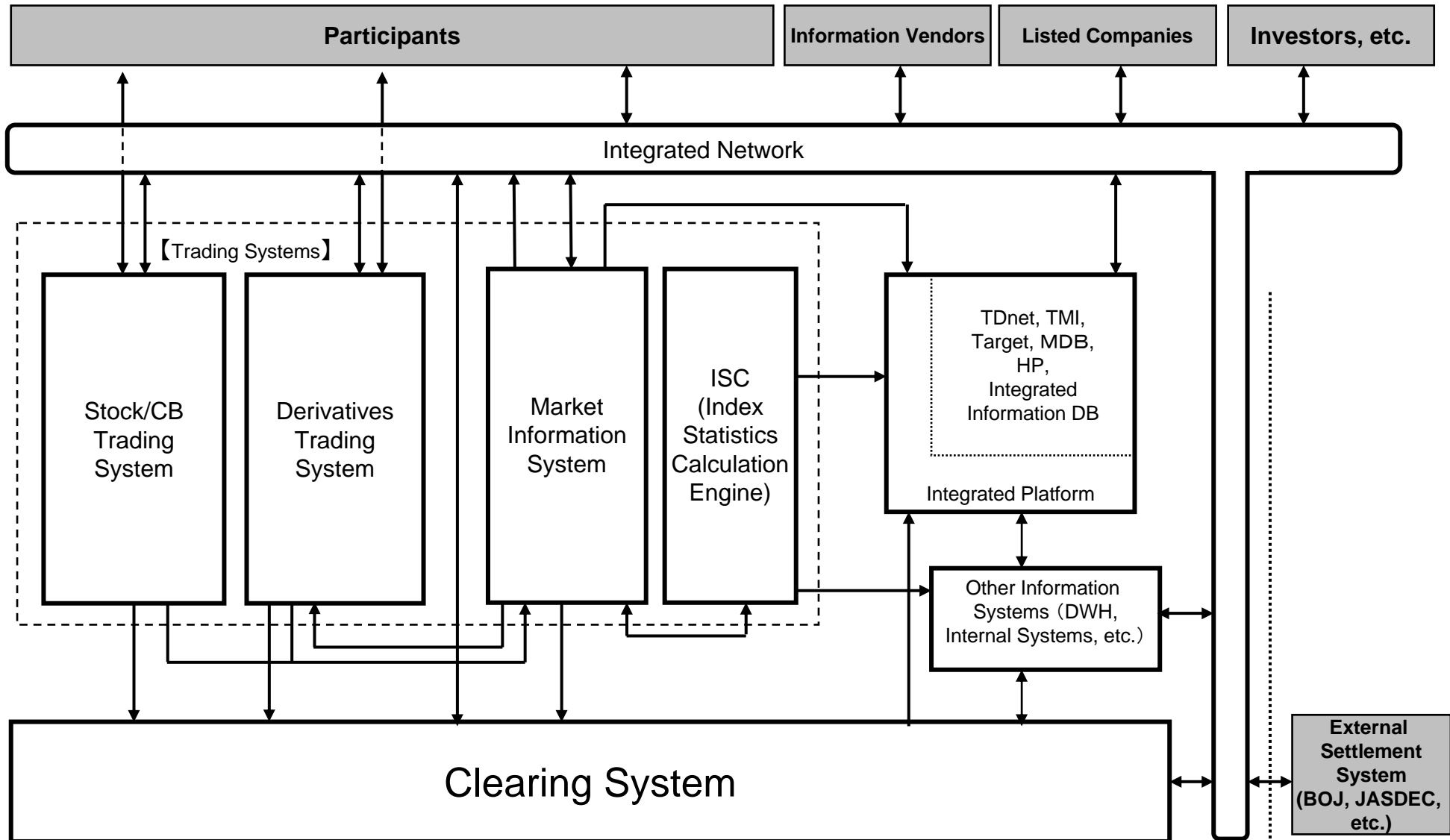
[5] Strengthen project and quality control processes

- Strengthen system quality and project controls, and implement strict measures to prevent system failure.

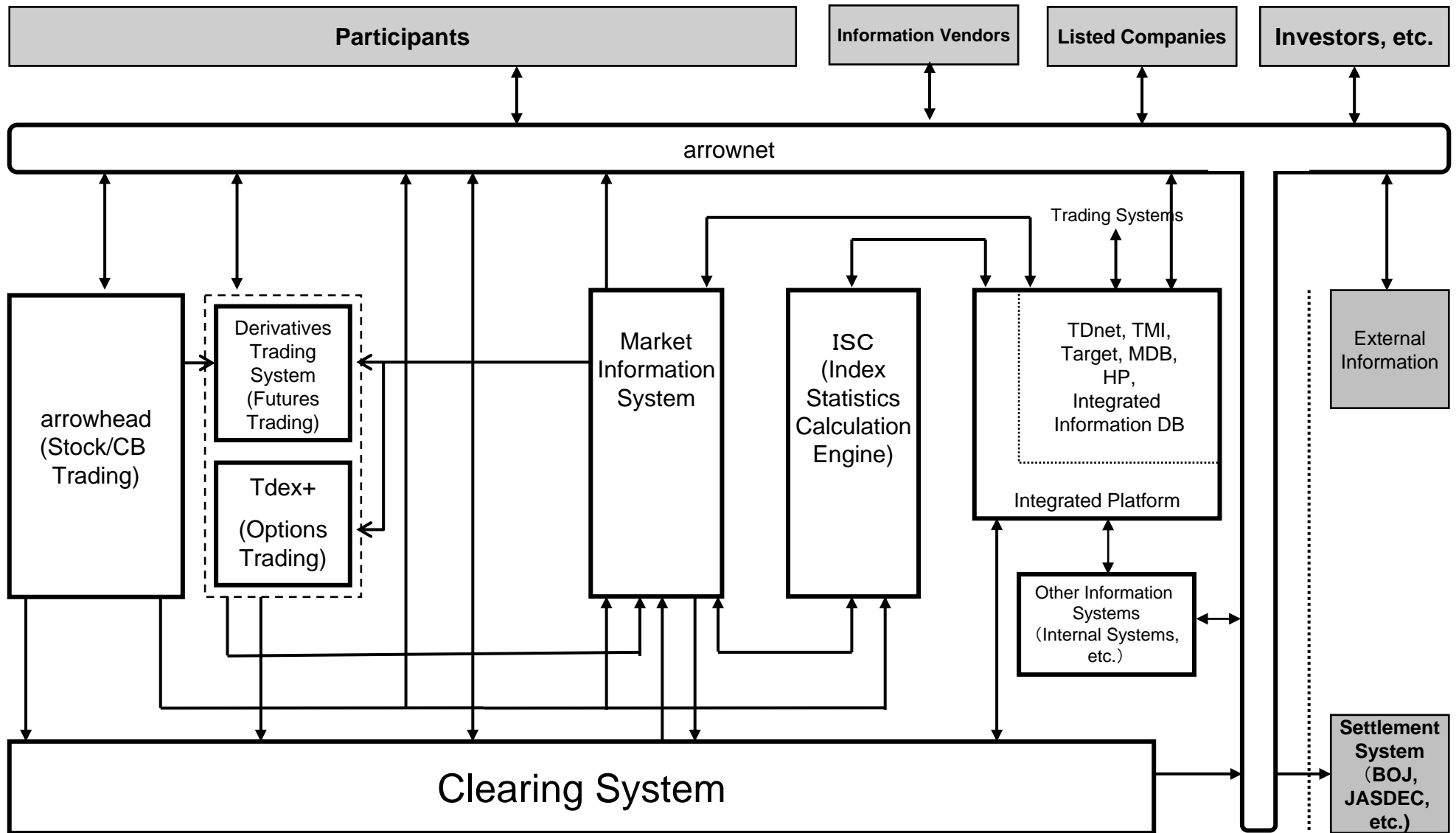
[4] TSE Systems Schematic Diagram (Future Vision)



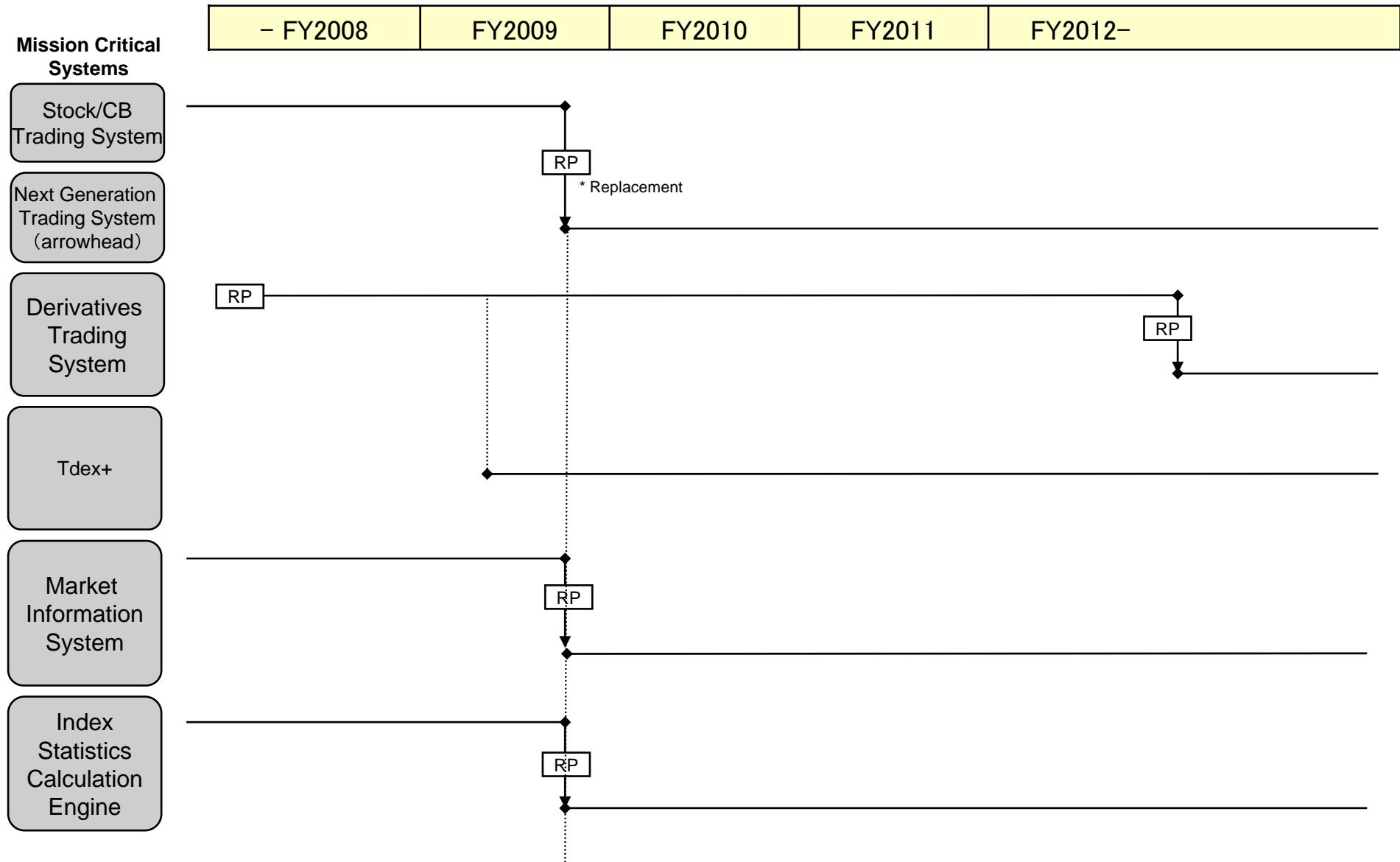
【5】 TSE Systems Correlation Chart (1) (Current)



[5] TSE Systems Correlation Chart (2) (Future Vision in March 2011)



【6】 Overall Plan (1) (Mission Critical Systems)

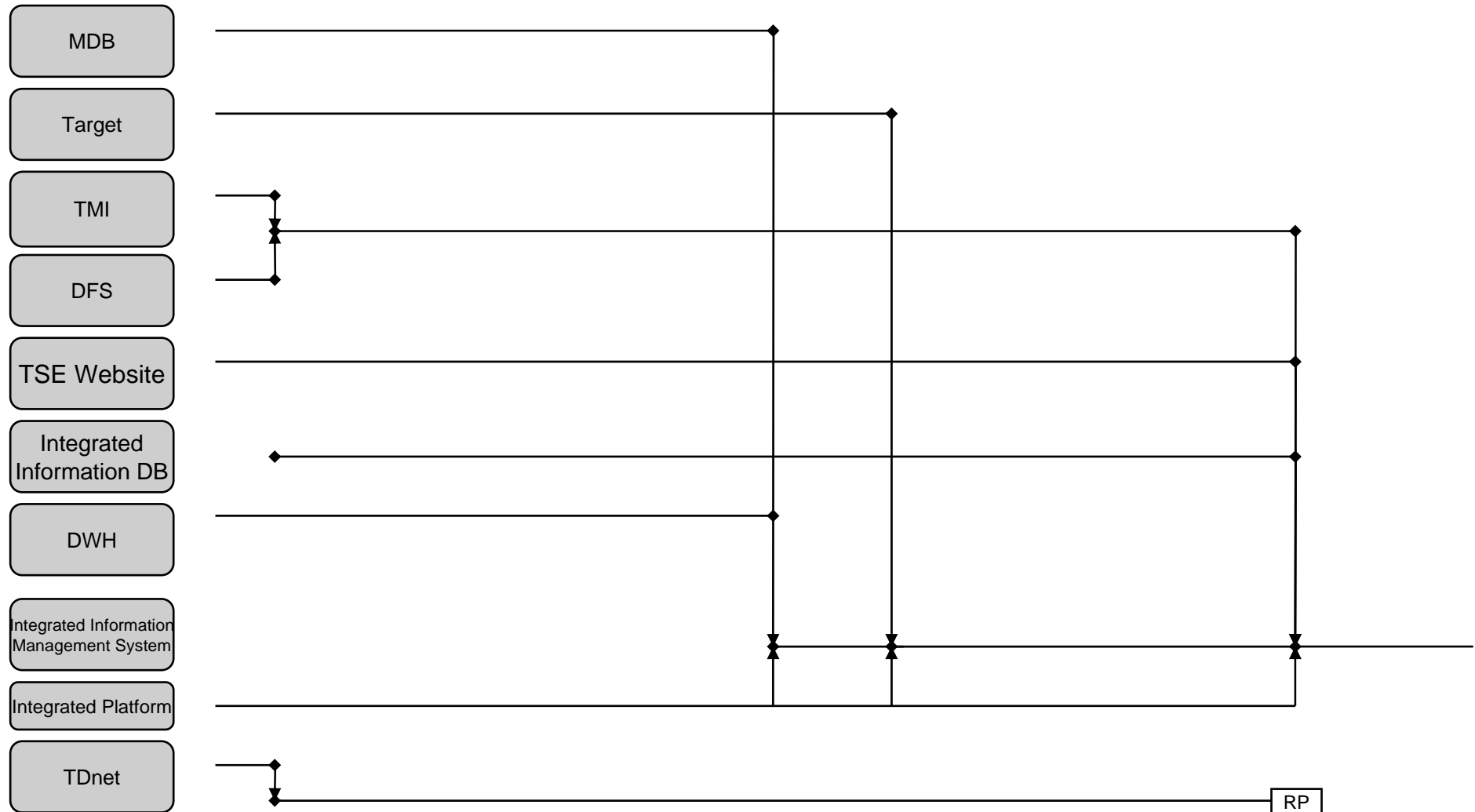


* These milestones indicate the current replacement schedule and may be subject to change in the future due to further examination.

【6】 Overall Plan (2) (Information Systems)

FY2008	FY2009	FY2010	FY2011	FY2012-
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Information Systems

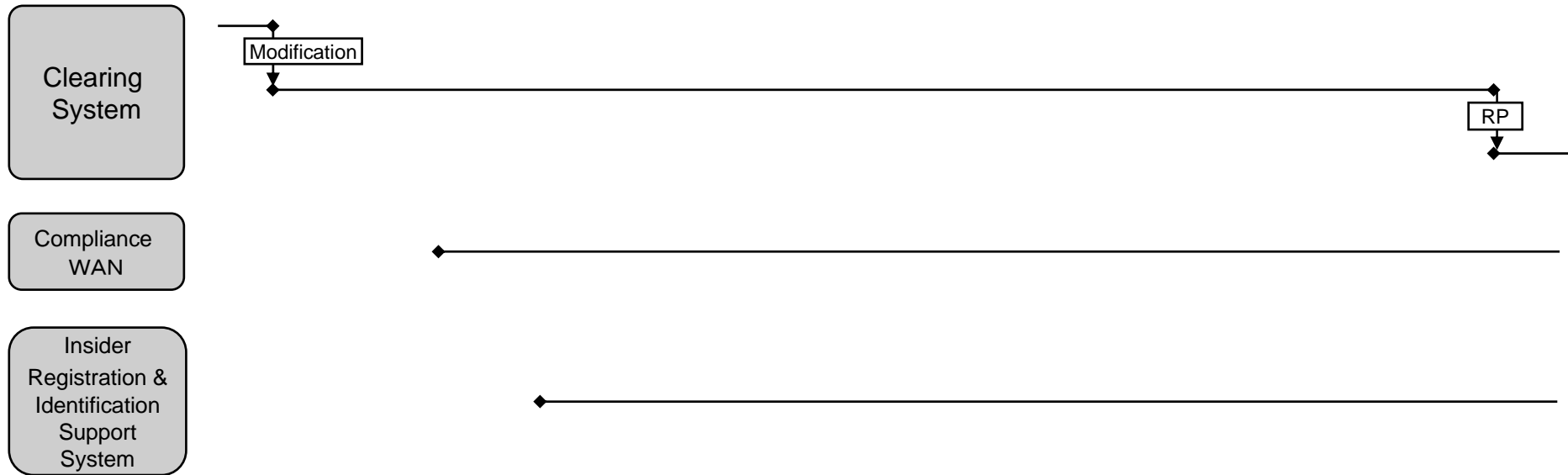


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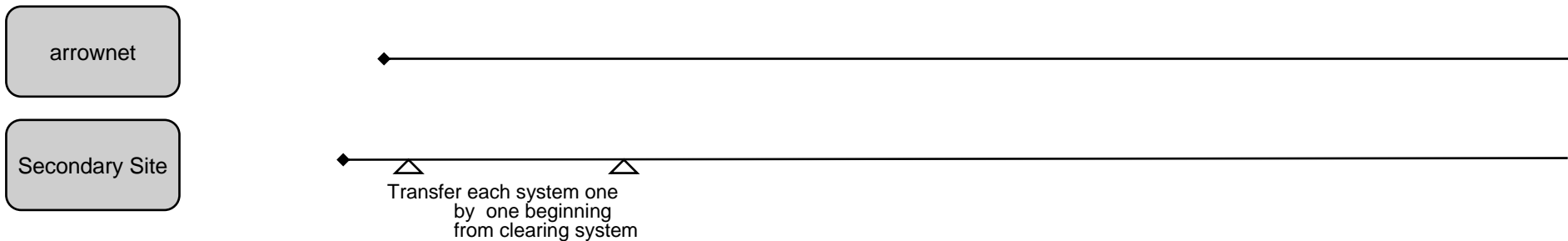
【6】 Overall Plan (3) (Systems for Consigned Processes / Infrastructure Systems, etc.)

FY2008	FY2009	FY2010	FY2011	FY2012-
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Systems Entrusted by Third Party



Infrastructure Systems, etc.



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